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DEVELOPMENT RESOURCES

National / Federal:

- **National Community Development Association (NCDA)**
522 21st Street, NW, #120
Washington, DC 20006
(202) 293-7587
<http://www.ncdaonline.org/>.

"NCDA comprises over 550 local governments across the country that administer federally supported community, economic development, housing, and human service programs, including programs of the U.S. Department of Housing and Urban Development (HUD), Community Development Block Grant (CDBG), and the HOME Investment Partnerships (HOME) programs. NCDA provides information and technical support for its members on federal housing and community development programs, secures housing and community development programs for local governments, serves as a national clearinghouse of ideas for local government officials and federal policy-makers on pertinent national issues affecting America's communities, and provides members with the necessary knowledge and skills to become a more effective community development administrator.

- **Office of Community Planning and Development (CPD)**
U. S. Department of Housing and Urban Development (HUD)
451 7th Street, SW
Washington, DC 20410
(202) 708-1112; TTY: (202) 708-1455
CPD: <http://www.hud.gov/offices/cpd/>.
Through the long-standing, flexible *Community Development Block Grant Program (CDBG)*, HUD's Office of Community Planning and Development (CPD) provides annual grants on a formula basis to 1,225 units of local government and States across the country to address a wide range of unique community development needs. CPD's efforts develop partnerships among all levels of government and the private sector (both for-profit and non-profit organizations) in order to promote the development viable communities through integrated/coordinated approaches that provide decent housing, a suitable living environment, and expanded economic opportunities for low- and moderate-income persons. CDBG program:
<http://www.hud.gov/offices/cpd/communitydevelopment/programs/>.
 - Buffalo Field Office, Lafayette Court, 465 Main Street, Buffalo, NY, 14203-1780; (716) 551-5755:
<http://www.hud.gov/local/index.cfm?state=ny&topic=offices>.

- New York Regional Office, 26 Federal Plaza, Suite 3541, New York, NY, 10278-0068; (212) 264-8000, TTY: (212) 264-0927:
<http://www.hud.gov/local/index.cfm?state=ny&topic=offices>.
- **Federal Office of Fair Housing and Equal Opportunity (FHEO)**
U. S. Department of Housing and Urban Development (HUD)
451 7th Street S.W.
Washington, DC 20410
This office "administers and enforces federal laws and establishes policies that make sure all Americans have equal access to the housing of their choice."
 - Web site provides extensive information and resources regarding fair housing laws, policies, news, court cases, and other information:
http://portal.hud.gov/hudportal/HUD?src=/program_offices/fair_housing_eq_ual_opp.
 - Federal Fair Housing Laws and Presidential Executive Orders:
http://portal.hud.gov/hudportal/HUD?src=/program_offices/fair_housing_eq_ual_opp/FHLaws.
 - Contact Housing Discrimination Hotline: 1-800-669-9777 (Voice); 1-800-927-9275 (TTY); fheo_webmanager@hud.gov.
 - **New York:**
 - HUD's New York FHEO Center, 26 Federal Plaza, New York City, 10278: (212) 542-7501.
 - HUD's Buffalo FHEO Field Office, 465 Main Street, Buffalo, NY 14203: (716) 551-5755.
- **Regulatory Barriers Clearinghouse (RBC)**
HUD USER
U. S. Department of Housing and Urban Development (HUD)
P. O. Box 23268
Washington, DC, 20026
1-800-245-2691
TTD: 1-800-927-7589
(202) 708-3178
helpdesk@huduser.org.
<http://www.huduser.org/portal/rbc/home.html>.
 - Strategy of the Month:
<http://www.huduser.org/portal/rbc/strategy/vol12.html>.
 - Case Study Clearinghouse, an online resource featuring innovative projects and programs that promote sustainable and affordable housing:
http://www.huduser.org/portal/casestudies_ldg.html.
 - HUD USER Web Store: <http://webstore.huduser.org/catalog/index.php>.
- **Community Development Program (CDP)**
USDA Rural Development
1400 Independence Avenue, SW, Mail Stop 3254
Washington, DC 20250
(202) 720-3350 or 800-645-4712
USDA Rural Development:

<http://www.rurdev.usda.gov/Home.html>.

- Community Development Programs:
<http://www.google.com/search?q=Community%20Development%20Programs>.

Rural Development's CDP promotes self-sustaining, long-term economic and community development in rural areas, supporting rural communities' self-sufficiency through innovative and comprehensive strategic plans developed and implemented at a grassroots level, stressing continued local involvement and decision-making, and supporting the development of partnerships among private, public, and nonprofit entities.

CDP: <http://www.rurdev.usda.gov/rbs/cdp.html>.

- Rural Development—New York State Office, 441 South Salina Street, Syracuse, NY, 13202; (315) 477-6400; TTY: (315) 477-6447:
<http://www.rurdev.usda.gov/NY/>.

- **Community Development Financial Institutions Fund**

United States Department of the Treasury
601 Thirteenth Street, NW, Suite 200, South
Washington, DC 20005
Phone: (202) 622-8662
Fax: (202) 622-7754

http://www.cdfifund.gov/who_we_are/about_us.asp.

<http://www.cdfifund.gov/>.

The CDFI Fund was created for the purpose of promoting economic revitalization and community development through investment in and assistance to community development financial institutions (CDFIs). The CDFI Fund was established by the Riegle Community Development and Regulatory Improvement Act of 1994, as a bipartisan initiative. Through its various programs, the CDFI Fund enables locally based organizations to further goals such as: economic development (job creation, business development, and commercial real estate development); affordable housing (housing development and homeownership); and community development financial services (provision of basic banking services to underserved communities and financial literacy training). Through monetary awards and the allocation of tax credits, the CDFI Fund helps promote access to capital and local economic growth in urban and rural low-income communities across the nation.

- **Community Development**

U. S. Federal Reserve Board

<http://www.federalreserve.gov/communitydev/default.htm>.

- **Federal Reserve Bank of New York**

33 Liberty Street

New York, NY 10045

Tel: (212) 720-5000 or (646) 720-5000

E-mail: general.info@ny.frb.org.

<http://www.newyorkfed.org/index.html>.

"The Federal Reserve Bank of New York provides information and technical assistance to financial institutions, non-profit organizations and others on issues related to community development, economic development and access to credit and capital in low- and moderate-income communities."

- **Board of Governors of the Federal Reserve System:**
 - *Community Development, "Resources for Stabilizing Communities"*—resources providing information and strategies for communities working to preserve and revitalize their neighborhoods:
<http://www.federalreserve.gov/communitydev/stablecommunities.htm>.
 - *Federal Reserve Community Development Web Sites:*
<http://www.federalreserve.gov/communityaffairs/national/reservebanks.htm>.
 - *Community Affairs*—Federal Reserve Bank of New York:
<http://www.newyorkfed.org/regional/commdev.html>.
 - *Consumer & Economic Development & Information Center*—Federal Reserve Bank of Chicago:
<http://www.chicagofed.org/webpages/communities/cedric/index.cfm>.

New York State:

- **New York First**, a searchable, one-stop shop, business-focused portal providing information on and links to programs, incentives, and resources available to both large and small companies in New York State:
Empire State Development Corporation
633 3rd Ave # 34
New York, NY 10017-8109
(212) 803-3100;
New York First: 1-800-782-8369; <http://www.nyfirst.ny.gov/>.
- **New York State Homes and Community Renewal (previously, DHCR)**
38-40 State Street
Albany, New York 12207
Phone: (518) 474-2057
<http://www.nyshcr.org/>.
 - Community Development Regional Offices—contact information:
<http://www.dhcr.state.ny.us/AboutUs/contact.htm>.
 - Fair Housing and Equal Opportunity Office—contact information:
<http://www.dhcr.state.ny.us/AboutUs/contact.htm>.
- **New York State Housing Finance Agency (HFA)
State of New York Mortgage Agency (SONYMA)**
641 Lexington Avenue, 4th Floor
New York, New York 10022
(212) 688-4000
<http://www.nyhomes.org/>.
 - Albany Office, 119 Washington Avenue, Albany, NY, 12210; (518) 434-2118.
 - Buffalo Office, 535 Washington Street, Buffalo, NY, 14203; (716) 853-1548.

Other Resources:

- Green Project Exchange™, a web-based, user-driven site that showcases replicable, environmentally focused projects from communities across New York State. Posts to the Exchange are contributed by project leaders interested in sharing success stories, best practices, and tested solutions that work:
<http://syracusecoe.org/gpe/>.
- Chris Maser (1996), *Sustainable Community Development: Principles and Concepts*. Boca Raton, FL: CRC Press. Describes what sustainable community development actually means—a community-directed process of development that is based on human values, active learning, shared communication, and cooperation, within a fluid system of integrated learning and work that becomes a shared societal vision both culturally and environmentally.
- Alison Gilchrist (2004), *The Well-Connected Community: A Networking Approach to Community Development*. Bristol, UK: Policy Press. Examines the benefits and limitations of networks in supporting self-help, collective action and multi-agency collaborations; explores the concept of 'community' in relation to patterns of interaction, social identity, and mutual influence; advocates a new development model that promotes networking as a skilled and strategic intervention; presents recent practice-based research; and addresses social cohesion.
- Paul W Mattessich (1997), *Community Building: What Makes It Work; A Review of Factors Influencing Successful Community Building*. St. Paul, MN: Fieldstone Alliance. A practical guide (28 keys) for building community more effectively and efficiently, including what does and does not contribute to community-building success.
- Peter Block (2009), *Community: The Structure of Belonging*. San Francisco, CA: Berrett-Koehler Publishers. A practical exploration of the exact way communities can emerge from fragmentation—how is community built ... how does the transformation occur ... what are the fundamental ingredients, qualities, questions, atmosphere. and actions needed to create and build vital communities.
- *Revisiting the CRA: Perspectives on the Future of the Community Reinvestment Act* (February, 2009), (Editors: P. Chakrabarti, D. Erickson, R. Essene, I. Galloway, and J. Olson). A joint publication of the Federal Reserve Banks of Boston and San Francisco; 20 articles and commentary by a variety of authors, plus "A Banker's Quick Reference Guide to CRA."
Federal Reserve Bank of San Francisco:
<http://www.frbsf.org/publications/community/cra/index.html>.
To view the 188-page document:
http://www.frbsf.org/publications/community/cra/revisiting_cra.pdf.
- *The Enduring Challenge of Concentrated Poverty in America: Case Studies from Communities Across the U. S.* (2008). (Editors: D. Erickson, C. Reid, L. Nelson,

A. O'Shaughnessy, and A. Berube). A joint project of the Federal Reserve System and the Brookings Institution. A 220-page study that profiles 16 case studies of high-poverty communities from across the country, including immigrant gateway, Native American, urban, and rural communities—providing an understanding of the dynamics of poor people living in poor communities, and the policies that will be needed to bring both into the economic mainstream. One of the 16 case studies is the Northern Crescent neighborhoods of Rochester, New York.

To view the document:

http://www.frbsf.org/cpreport/docs/cp_fullreport.pdf.

To view *A Synthesis of Themes from the Case Studies*:

http://www.frbsf.org/cpreport/docs/cp_learning_synthesis.pdf.