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## **TOOLS and GUIDING PRINCIPLES** **(for inclusive planning; for building sustainable community coalitions; and for community evaluation, capacity-building, and decision-making)**

### **Description:**

The goal of *Livable New York* is to help the State's municipalities achieve livable, sustainable communities for residents of all ages through future-based, inclusive planning. Across the country, growing numbers of localities are engaging in efforts to attain the improved quality of life that is evident in such communities—aiming to more accurately reflect the overall needs and preferences of the residents and to continue responding more adequately as: (1) the community's resident profile changes over time, and (2) residents' needs and preferences evolve over time. A variety of terms, phrases, concepts, and strategies that describe these efforts are gaining increased use:

- Community-building
- Strengthening social capital
- Community empowerment
- Smart growth
- Healthy communities
- Sustainable communities
- Inclusive planning
- Coalition-building
- Communities for all ages
- Livability
- Walkable communities
- Visitability
- Civic engagement

A variety of elements and characteristics make up a livable community (see *Livable Communities* in the *Resource Manual*). Achieving this status relies upon coalition-building, collaboration, an inclusive planning approach, and the active participation of all sectors of a community (including residents) as the foundation for defining community issues, choosing alternatives, and designing solutions. However, it is difficult to successfully initiate coalitions, collaborations, and active cross-sector community engagement; and it is difficult to effectively sustain these foundation-building strategies over time.

In response to both the growing interest in creating livable communities and the challenges communities encounter when attempting to move forward with such strategies, various researchers and organizations have developed: (1) *guiding principles* that educate about the effective ingredients of these strategies, as well as the common pitfalls that can be encountered; and (2) *tool kits* that provide step-by-step directions for communities to use. Following are links to a number of these tools and sets of principles:

*The following resources are for your information only.  
Please be advised that the New York State Office for the Aging and the Livable New York  
Affiliate Partners do not endorse, guarantee, or warrant the effectiveness  
of the tools and sets of principles included here or the qualifications  
of the organizations developing these tools and principles.*

- **Evaluating Community Collaborations—**  
Arno Bergstrom, et al., (1995), *Collaboration Framework- Addressing Community Capacity*. The *Framework* has been designed as a comprehensive guide to form new collaborations, enhance existing efforts, and/or evaluate the progress of developing collaborations. Fargo, ND: National Network for Community Collaboration.  
<http://crs.uvm.edu/nnco/collab/framework.html#framework>.
- **Evaluating Community Coalitions—**  
Holly Berry, Sally Bowman, Rebecca Hernandez, and Clara Pratt (December, 2006), "Evaluation Tool for Community Evaluation Coalitions," *Tools of the Trade*, Vol. 44, No. 6. Brief description can be viewed at:  
<http://www.joe.org/joe/2006december/tt2.php>.
- **Coalition's Self-Evaluation—**  
Lynne M. Borden and Daniel Perkins (April, 1999), "Assessing Your Collaboration: A Self Evaluation Tool," *Journal of Extension*, Vol. 37, No. 2.  
<http://www.joe.org/joe/1999april/tt1.php>.
- **Sustaining Coalitions—**  
Elena Fagotto and Archon Fung (2009), *Sustaining Public Engagement: Embedded Deliberation in Local Communities*. East Hartford, CT: Everyday Democracy. Includes nine chapters, including: three conditions of embeddedness, measuring embeddedness, strategies for establishing and sustaining deliberations, and challenges faced when implementing sustained public engagement: <http://www.everyday-democracy.org/en/Resource.136.aspx>. Click the 'download' button for a full copy.
- **Evaluating a Community, as a Basis for Planning—**  
Mary Kihl and Dean Brennan (and Neha Gabhawala, Jacqueline List, and Parul Mittal), *Livable Communities—An Evaluation Guide* (which is a revision of an earlier *Liveable Communities: An Evaluation Guide* by Patricia Baron Pollak of Cornell University)—a tool that helps communities assess the status of their localities across eight sectors: housing, transportation, walkability, safety and security, shopping, health services, caring and community, and recreation and cultural activities. The tool maximizes the use of volunteers in implementing community evaluations, as a starting point for mobilizing others to effect change in areas where residents' needs are not being adequately met. Washington, DC: AARP. [http://assets.aarp.org/rgcenter/il/d18311\\_communities.pdf](http://assets.aarp.org/rgcenter/il/d18311_communities.pdf).

- **Evaluating a Community, as a Basis for Planning—**  
*Aging-In-Community Survey*, Aging Institute of Michigan, Traverse City, MI. A community-wide evaluation project that involves public and private sectors, community leaders, volunteers, and those who work or reside in the community—to identify assets and barriers to livability. Based on the national AARP Livable Communities Model and tailored to reflect the community needs of Traverse City, Michigan. As a starting point for effecting change, in preparation for the impact of the aging of the population, the Traverse Livable Community Survey is a way for a community to take a closer look at itself across ten domains: transportation; safety and security; recreational and social activities; art, culture and education; volunteerism and civic engagement; walkability; housing; senior sensitive marketplace; health services; and caring community.
  - Introduction: <http://www.tlcsurvey.org/introduction.php>.
  - Ten Steps: [http://www.tlcsurvey.org/next\\_steps.php](http://www.tlcsurvey.org/next_steps.php).
  - Community Leadership Team: <http://www.tlcsurvey.org/leadership.php>.
  
- **Evaluating a Community, as a Basis for Planning—**  
Patricia B. Pollak (2010), *Livable Communities—New York State*.  
[pbpollak@gmail.com](mailto:pbpollak@gmail.com).
  
- **Evaluating a Community, as a Basis for Planning, plus Community Planning Tools—**  
*Community and Economic Development Tool Box*, Community and Rural Development Institute (Cardi), Cornell University, Ithaca, New York:  
<http://www.cdtoolbox.org/>.
  
- **Community Planning Tool—**  
*Community Tool Box*, Rivers, Trails, and Conservation Assistance Programs, National Park Service, Northeast Region Philadelphia Office—a collection of techniques that can help a community get organized, collaborate, build consensus, and turn its vision into reality.  
<http://www.nps.gov/nero/rtcatoobox/>: click on "Index of Tools" to view extensive guidance on nine categories of aspects of the community organizing and planning process, or go directly to: *Select Your Tools*:  
[http://www.nps.gov/nero/rtcatoobox/index\\_comtoolbox.htm](http://www.nps.gov/nero/rtcatoobox/index_comtoolbox.htm).
  
- **Community Planning Tool—**  
Sustainable Communities for All Ages, Temple University Center for Intergenerational Learning:
  - Nancy Henkin, April Holmes, and Barbara Greenberg (2005), *Communities for All Ages: Planning Across Generations*. Philadelphia, PA: Temple University Center for Intergenerational Learning; Baltimore, MD: Annie E. Casey Foundation. <http://www.aecf.org/upload/publicationfiles/cfaa.pdf>.
  - *Communities for All Ages*—a lifespan approach to community-building that promotes the well-being of children, youth, and older adults; strengthens families; provides opportunities for ongoing interaction across ages; and focuses on transforming varied age groups and organizations from

- competitors to allies. The Center has implemented its lifespan approach in 12 communities—in Arizona, Westchester County, New York, and Brunswick, Maine. <http://communitiesforallages.org/>.
- *Sustainable Communities for All Ages— A Viable Futures Tool Kit.*  
Communities for All Ages implementation teams use the *Viable Futures Toolkit* to conduct a community assessment, identify issues of concern for all generations, create a shared vision, and develop an action plan: <http://www.viablefuturescenter.org>.
    - The Tool Kit:
      - [http://www.viablefuturescenter.org/VFC\\_Site/AgeProducts.html](http://www.viablefuturescenter.org/VFC_Site/AgeProducts.html):
        - ✓ Authors: Joe Jenkins and Paula Dressel, JustPartners, Inc., Baltimore, MD; Gordon Walker, Jefferson Area Board for Aging, Charlottesville, VA; and Nancy Henkin, Temple University Center for Intergenerational Learning, Philadelphia, PA.  
[http://www.viablefuturescenter.org/VFC\\_Site/AgeProducts.html](http://www.viablefuturescenter.org/VFC_Site/AgeProducts.html).
        - ✓ Tool Kit (hard copy: \$59; or DVD: \$49)—provides concrete guidance for planning, policy-making, and programming to plan for an aging population in ways that benefit all generations. Toolkit includes a workbook; community checklist; issue briefs on health, housing, lifelong learning, land use, transportation, and more; tips for coalition building, a guide for resource development, user's guide, and 18-minute video of 3 communities.
        - ✓ For purchase information:  
[http://www.viablefuturescenter.com/VFC\\_Site/AgeProducts.html](http://www.viablefuturescenter.com/VFC_Site/AgeProducts.html).
        - ✓ The accompanying Training Guide (\$29)—provides a systematic approach to help others understand the point of view of the Toolkit and how to use the resources in it.
        - ✓ 12 Lessons Learned—key lessons that communities piloting the Toolkit and its point of view learned in the process of their work (\$15).
        - ✓ Documentation of five case studies in three states (some at a fee; some at no cost).
  - **Community Planning Tool—**  
*A Blueprint for Action—Developing a Livable Community for All Ages* (May, 2007) developed jointly by the MetLife Foundation, National Association of Area Agencies on Aging, and Partners for Livable Communities. A tool kit providing information, best practices, resources, and six steps for organizing and focusing community energies to build a livable community for all ages—across seven sectors: housing, planning and zoning, transportation, health and supportive services, culture and lifelong learning, public safety, and civic engagement and volunteer activities. Washington, DC: National Association of Area Agencies on Aging. <http://www.n4a.org/pdf/07-116-N4A-Blueprint4ActionWCovers.pdf>.
  - **Collaborative Planning Tool—**  
*Project 2015*—New York State government's collaborative, future-based planning process model, carried out to help the State prepare to appropriately meet the needs of New York's citizens as the State's demographic profile

continues to shift significantly through the coming years. The model, which can be easily adapted for use by local governments, communities, or individual organizations, is effective in bringing multiple diverse, non-traditional stakeholder sectors together in a collaborative effort for a defined period of time for the purpose of understanding the relevance of a common issue across all sectors, identifying the impact of the issue on each sector, and guiding each sector in identifying action steps that each will take to address these impacts—with an ultimate aim of encouraging sustainable collaborative planning, efficient use of resources, and an optimal matching of the products and services produced by the different sectors to the citizens who use those products and services. Albany, New York: New York State Office for the Aging.

To learn more about *Project 2015* and to view publications and documents, including the following, go to: <http://www.aging.ny.gov/2015/index.cfm>.

- *Project 2015—State Agencies Prepare for the Impact of an Aging New York*, a description of the deliberations and work completed by each of 36 state government agencies under the Project 2016 initiative and the action steps identified by each agency as the means for addressing the impact of New York's aging and increasingly diverse resident population.
- *Project 2015—GUIDE to New York State Government's Planning Initiative*, description and information about the overall design, management, and implementation of the Project 2015 planning process, including the major components of the planning process and the core elements (identified through an evaluation process) of this process that ensured its success.
- *Project 2015—The Future of Aging in New York State: Taking It To The Streets—A Tool Kit for Community Action*, a how-to handbook for use by Area Agencies on Aging to lead their counties through a collaborative process of review, planning, and action.

- **Community Planning Tool—**

*Livable Communities Toolkit: A Best Practices Manual For Metropolitan Regions—* presents practical approaches to regional and local development, in two sections: (1) *A Region In Balance*, which describes actions taken by other regions around the country to encourage better growth and provides some steps that might be taken toward a broader statewide approach to building balanced, livable communities; and (2) *Tools For Towns*, which covers eight development topics from agriculture-preservation to rethinking zoning. For each topic, a Fact Sheet introduces the tool, and a technical analysis provides detail on what the tool can do, some of the challenges encountered in using the tool, how it's been used in other places, and a model or sample zoning ordinance for easier implementation. Capitol Region Council of Governments, 241 Main Street, Hartford, CT. [http://www.crcog.org/community\\_dev/livable\\_toolkit.html](http://www.crcog.org/community_dev/livable_toolkit.html).

- **Community Planning Tool—**

*Neighborhood-Scale Planning Tools to Create Active, Livable Communities—* includes elements of a livable community, case studies, tips for effective neighborhood-scale planning, and resources. Local Government Commission, 1414 K Street, Suite 600, Sacramento, CA, 95814, (916) 448-1198. [http://www.activelivingresources.org/assets/neighborhood\\_planning\\_LGC.pdf](http://www.activelivingresources.org/assets/neighborhood_planning_LGC.pdf).

- **Community Planning Tools and Resources—**

*Creating Livable Communities Through Public Involvement: Tools and Resources:* <http://www.walkinginfo.org/training/collateral/cgc/TOOLS.pdf>.  
*Creating Livable Communities Through Public Involvement: a one-day course designed to help governments, advocacy organizations, businesses, and neighborhood-based groups and individuals work collaboratively to create livable communities through public involvement—the intent is to achieve better outcomes that have community buy-in and support. The course includes the steps and elements of this collaborative model, including ingredients of what makes a livable community and types of public involvement groups and their roles and responsibilities, as well as materials, resources, and case studies; the course focuses on organizational models and strategies for working together on pedestrian and bicycle transportation projects and safety programs. Pedestrian and Bicycle Information Center, a program of the U. S. Department of Transportation Federal Highway Administration, maintained within the University at North Carolina's Highway Safety Research Center, 730 Martin Luther King Jr. Blvd., Suite 300, Chapel Hill, North Carolina, 27599:*  
<http://www.walkinginfo.org/training/pbic/clcpi.cfm>.

- For cost and other information:  
<http://www.walkinginfo.org/training/pbic/clcpi.cfm>.
- For contact names and phone numbers:  
<http://www.walkinginfo.org/about/more-information.cfm>.
- To view archived professional development seminar presentations, archived webinars, and forthcoming webinars:  
<http://www.walkinginfo.org/training/pbic/archive.cfm>.

- **Community Planning Tools and Resources—**

*CommunityPlanning.net:*  
<http://www.communityplanning.net/aboutcp/aboutthissite.php>.  
Extensive information and resources, including tool box, case studies, scenarios, publications, films, videos, slide shows, and much more. "Growing numbers of residents are getting involved with professionals in shaping their local environment. For everyone concerned, this website provides a starting pointing, providing easily accessible how-to-do-it best practice information of international scope and relevance."

- (2000) *The Community Planning Handbook—How People Can Shape Their Cities, Towns and Villages in Any Part of the World* (Editor: Nick Wates). United Kingdom: Earthscan Publications, Ltd. Produced in association with The Urban Design Group; The Prince's Foundation; South Bank University, London; Department of the Environment, Transport and the Regions, England; Depa UK; and the European Commission Humanitarian Office. To purchase: [earthinfo@earthscan.co.uk](mailto:earthinfo@earthscan.co.uk);  
<http://www.routledge.com/books/details/9781853836541/>;
  - *The Community Planning Handbook* – download on-line:  
<http://www.communityplanning.net/toolkits/UrbanGovToolkitsCPH.pdf>.  
To purchase the Handbook: <http://www.earthscan.co.uk/?tabid=970>.

- **Community Planning Tool—**

*The AdvantAge Initiative*, a consumer-data-driven initiative developed by the Visiting Nurse Service of New York to help counties, cities, and towns prepare for the growing number of older adults who are "aging in place," while creating livable communities for people of all ages. Visiting Nurse Service of New York, Center for Home Policy and Research, 1250 Broadway, New York, NY 10001, (212)609-1537, [mia.oberlink@vnsny.org](mailto:mia.oberlink@vnsny.org). <http://www.vnsny.org/advantage/>.

- "What is the AdvantAge Initiative":  
<http://www.vnsny.org/advantage/whatis.html>.
- "AdvantAge Initiative Survey":  
<http://www.vnsny.org/advantage/survey.html>.
- Information on 12 communities across the country that have implemented the AdvantAge Initiative planning model:  
<http://www.vnsny.org/advantage/communities.html>.

- **Community Planning Tool—**

World Health Organization (2007), *Global Age-Friendly Cities: A Guide*—includes core elements of an age-friendly city (identified through focus groups in 33 cities across all World Health Organization regions around the world), a description of "active aging," and the framework for the Guide, which can be used by individuals and groups to stimulate action in their own communities across eight domains: transportation, housing, social participation, respect and social inclusion, civic participation and employment, communication and information, and community support and health services. Geneva, Switzerland: World Health Organization, Ageing and Life Course, Family and Community Health, Avenue Appia 20, CH-1211 Geneva 27, Switzerland, [activeageing@who.int](mailto:activeageing@who.int).  
[http://www.who.int/ageing/publications/Global\\_age\\_friendly\\_cities\\_Guide\\_English.pdf](http://www.who.int/ageing/publications/Global_age_friendly_cities_Guide_English.pdf).

- **Community Planning Tool and Resources—**

NCI Charrette System™—the National Charrette Institute is a nonprofit educational institution that teaches professionals and community leaders the NCI Charrette System™, a design-based, accelerated, collaborative project management system that harnesses the talents and energies of all interested parties to create and support a feasible plan. Located at 1028 SE Water Avenue, Portland, OR. 97214; (503) 233-8486; [info@charretteinstitute.org](mailto:info@charretteinstitute.org).  
<http://www.charretteinstitute.org/>.

- NCI Charrette System™: <http://www.charretteinstitute.org/charrette.html>.

- **Healthy-Community Planning Tools and Resources—**

*The Community Tool Box*, Workgroup for Community Health and Development, University of Kansas, Lawrence, Kansas, (785) 864-0533, [toolbox@ku.edu](mailto:toolbox@ku.edu). Practical step-by-step guide for building healthy communities:  
<http://ctb.ku.edu/en/default.aspx>.

- **Healthy-Community Tools and Resources—**

National Civic League, Denver, CO, (303) 571-4343, [ncl@ncl.org](mailto:ncl@ncl.org).

Provides training, tools, principles, practices, and technical assistance for creating healthy communities: <http://www.ncl.org/>.

- On the home page, click on "Publications" for a list of publications available from the National Civic League pertaining to community-building, civic index (12-point community-evaluation tool), visioning and strategic planning handbook, engaging citizens in performance measurement, negotiated approach to environmental decision-making, building a collaborative community, case summaries in community problem-solving, manual on consensus-building in land-use and development, and others.
- **Community-Empowerment Training Module—**  
Phil Bartle (2007), *Community Empowerment*—an easy-to-use, comprehensive set of training modules (methods and principles) on "community empowerment" aimed at the community worker in the field: <http://www.scn.org/cmp/a-intro.htm>. View the training modules at: <http://www.scn.org/cmp/modules/a-mod.htm>.
- **Community-Empowerment Tool Kit—**  
*NYS Office for the Aging Community Empowerment Toolkit*, which is designed to help localities promote community empowerment; included are a power point presentation for use by communities which can be adapted to reflect a community's specific characteristics and audience, a power point of best practice models, posters and flyers, template media tools, and advocacy tools. Albany, NY: New York State Office for the Aging. Contact: [CommunityEmpowerment@ofa.state.ny.us](mailto:CommunityEmpowerment@ofa.state.ny.us).  
<http://www.aging.ny.gov/EmpoweringCommunities/BestPractices/EmpCommTools.cfm>: scroll down to *NYS Office for the Aging Community Empowerment Toolkit*.
- **Planning Tools That Maximize Community Involvement: Focus on Feedback—Is Anyone Listening?** " Municipal Research and Services Center (MRSC), Seattle, WA. Numerous links to community tools, including "Community Image Visual Preference Surveys," "Citizen Surveys," "Citizen Participation in Developing a Vision," and other topics.  
<http://www.mrsc.org/subjects/governance/participation/fofeedback.aspx#Community>.
- **Community Capacity-Building Tools and Resources—**  
Asset Based Community Development (ABCD) Institute, School of Education and Social Policy, Northwestern University, Evanston, Illinois, (847) 491-8711, [abcd@northwestern.edu](mailto:abcd@northwestern.edu). Provides resources and tools to help community builders who are involved in capacity-based initiatives identify, nurture, and mobilize neighborhood assets. <http://www.abcdinstitute.org/>.
  - *Resources:* tools, training programs, and mapping tools: <http://www.abcdinstitute.org/resources/>.
  - *Publications:* list of technical assistance publications, including the ABCD Basic Manual, workbooks, and others: <http://www.abcdinstitute.org/publications/>.

- Susan Rans (2005), *Hidden Treasures: Building Community Connections by Engaging the Gifts of People on Welfare, People with Disabilities, People with Mental Illness, Older Adults, Young People*:
  - The full publication: <http://www.mike-green.org/pub/hiddentreasures.pdf>.
  - The toolbox: <http://www.mike-green.org/pub/hiddentreasuretoolbox.pdf>.
- **Community Capacity-Building/Coalition-Building Tools and Resources—** Arno Bergstrom, et al. (1995), *Collaboration Framework-Addressing Community Capacity*: <http://crs.uvm.edu/ncco/collab/framework.html>. Published by the National Network for Collaboration, a self directed team comprising 21 Land-Grant Universities, which are available for training, technical assistance, and resources, including:
  - Training Manual: <http://crs.uvm.edu/ncco/cd/train2.htm>.
  - Applied Evaluation Tool Kit: <http://crs.uvm.edu/ncco/cd/tools.htm>.
  - Collaboration Framework Model: <http://crs.uvm.edu/ncco/cd/subfra.htm>.
- **Community Capacity-Building/Coalition-Building—** Massachusetts Institute of Technology, *The Community Problem-Solving Project: Strategy for a Changing World—finding common ground without being afraid to disagree; getting things done democratically and effectively*. Web site includes strategy and program tools, clearinghouse, and exchange sites. Funded by the Annie E. Casey Foundation, Harvard's Hauser Center, and the Rockefeller Foundation, this web site is part of an ongoing research, teaching, and outreach project first launched at Harvard University. <http://community-problem-solving.net/>.
- **Smart-Growth Assessment Score Cards—** *Smart Growth Score Cards—links to various community tools to rate, assess, and analyze policies, regulations, projected projects, development patterns, etc.* Washington, DC: U. S. Environmental Protection Agency. <http://www.epa.gov/dced/scorecards/index.htm>.
- **Sustainable-Communities Tools and Resources—** *Sustainable Communities Online*, a broad partnership of organizations from around the country; the network provides tools, information, technical assistance, and links, with the goal of pooling information on sustainability to make it more readily accessible to the public: [concern@sustainable.org](mailto:concern@sustainable.org); <http://www.sustainable.org/>.
  - *For more information—* CONCERN, Inc., P.O. Box 5892 Washington, DC 20016, (202) 328-8160, [concern@sustainable.org](mailto:concern@sustainable.org).
  - *Creating community: resources, case studies, and related readings—* links to numerous communities that have successfully used one or more of 11 approaches and techniques to involve citizens: <http://www.sustainable.org/creating-community>.
  - *Case studies of innovative initiatives, by state:* <http://www.sustainable.org/creating-community/community-visioning/990-case-studies-from-the-scn-website>.

- *How to Plan a Sustainable Event*—step-by-step directions:  
[http://www.sustainable.org/images/stories/pdf/SusEvent\\_2003.pdf](http://www.sustainable.org/images/stories/pdf/SusEvent_2003.pdf).
- Susan Boyd (Fall, 2002), *Placemaking Tools for Community Action—Tools That Engage the Community to Create a Future That Works for Everyone*. Washington, DC: CONCERN, Inc. Provides a starter kit for a community member, city official, planner, or design professional to identify currently available planning tools and to assess their applicability and appropriateness to specific projects or issues, alone or in combination:  
[http://www.sustainable.org/images/stories/pdf/Placemaking\\_v1.pdf](http://www.sustainable.org/images/stories/pdf/Placemaking_v1.pdf).
- **Land Use and Smart Growth Planning Tools and Resources—**  
*PlaceMatters*, a nonprofit organization supporting the creation and maintenance of sustainable, vibrant communities through innovative decision-making tools and methods, 1536 Wynkoop Street, Denver, CO, 80202, (303) 964-0903. Provides tools, resources, and novel public engagement processes to (1) help stakeholders analyze/understand land use tradeoffs and the impacts of decisions that are made, (2) promote the informed, equitable, and effective citizen engagement in increasingly complex land use planning situations, (3) help stakeholders understand how coupling strong civic leadership and good public processes can radically democratize what are often dysfunctional or expert-only-driven planning decisions at the community level, and (4) help communities implement planning processes that garner broad public involvement and support, leading to sustainable, livable communities:  
<http://www.placematters.org/>.
  - Smart growth and land-use tools and processes for better community design and decision making: <http://www.smartgrowthtools.org/>.
    - Planning process road map (nine steps):  
<http://www.smartgrowthtools.org/index.php>.
    - New tools for community design and decision-making:  
<http://www.smartgrowthtools.org/TCDDM/index.html>.
- **Community Planning Initiative—**  
*Livable Communities Initiative*, Westchester County, New York—jointly sponsored by the Westchester County Department of Senior Programs and Services and the Westchester Public/Private Partnership for Aging in partnership with AARP and the Volunteer Service Center. The initiative is unfolding through a "Livable Community Village Approach," which is a "neighbors-helping-neighbors" program that teaches people of all generations how to empower themselves to become advocates for change. The goal of this initiative is to keep seniors in their homes as they grow older—with independence, dignity, and civic engagement and to develop communities that are friendly to seniors as well as to people of all ages. Contact: (914) 813-6441, or e-mail [cap2@westchestergov.com](mailto:cap2@westchestergov.com).
  - *Livable Communities: A Vision for All Ages - Bringing People and Places Together*:  
<http://seniorcitizens.westchestergov.com/livable-communities>.

- Livable Community Village Toolkit:  
<http://seniorcitizens.westchestergov.com/village-tool-kit>.
- Livable Community Needs/Interests Survey:  
[http://seniorcitizens.westchestergov.com/images/stories/pdfs/LC\\_Village\\_Survey.pdf](http://seniorcitizens.westchestergov.com/images/stories/pdfs/LC_Village_Survey.pdf).
- **Community Planning Initiative—**  
Ruth Finkelstein, et al. (Fall, 2008), *Toward an Age-Friendly New York City: A Findings Report*. A description of the initiative, together with key findings from the initiative's implementation by the New York Academy of Medicine, the New York City Mayor's Office, the New York City Council, and numerous other stakeholders; findings will be used to help the City focus on the needs of older adults (as defined by older adults themselves), which will improve the quality of life for all in New York City—children, parents, older adults, and the wider community. New York, NY: New York Academy of Aging, 1216 Fifth Avenue, New York, NY, 10029, (212) 822-7200.  
[http://www.health.ny.gov/diseases/aids/conferences/docs/nyam\\_age\\_friendly\\_report.pdf](http://www.health.ny.gov/diseases/aids/conferences/docs/nyam_age_friendly_report.pdf).
- **Community-Building Initiative—**  
Aging Futures Partnership (January, 2004), *Strategic Plan: Aging Futures . . . Older Adults Living Well As They Define It*, a Community Partnership for Older Adults project, whose mission is to create and strengthen community systems, thus enabling persons aged 60 and over to maintain the highest quality of life.  
<http://www.agingfutures.org/files/agingfutures/pdfs/AgingFuturesStrategicPlan2004.pdf>.
- **Ahwahnee Principles for Livable Communities—**  
Peter Calthorpe (1991) *Ahwahnee Principles* for resource-efficient and livable communities, Local Government Commission, 1303 J Street, Suite 250, Sacramento, CA, 95814, (916) 448-1198.
  - Peter Calthorpe, et al. (1991), *Original Ahwahnee Principles* (community principles, regional principles, implementation principles):  
<http://www.lgc.org/ahwahnee/principles.html>.
  - The 15 *Ahwahnee Principles for Economic Development* (1997); view at:  
[http://www.lgc.org/ahwahnee/econ\\_principles.html](http://www.lgc.org/ahwahnee/econ_principles.html).
    - *Rick Cole, Trish Kelly and Judy Corbett with Sharon Sprowls* (2001) *Ahwahnee Principles for Smart Economic Development: An Implementation Guidebook*. Sacramento, CA: Local Government Commission. A 75-page guidebook expands upon the 15 principles for economic development that can guide an integrated approach to promoting economic vitality and regional partnerships for all communities, including chapters on industry clusters, wired communities, long-term community development, reinvesting in existing communities, local collaboration and global competitiveness, compact development, city centers and capitalizing on a sense of place, regional collaboration, and environmental and corporate responsibility. To purchase:

- [http://www.lgc.org/freepub/docs/community\\_design/guides/economic\\_dev\\_guidebook\\_2001.pdf](http://www.lgc.org/freepub/docs/community_design/guides/economic_dev_guidebook_2001.pdf).
- Celeste Cantu, et al., (2005), *Ahwahnee Water Principles* (nine community principles and five implementation principles):  
[http://www.lgc.org/ahwahnee/h2o\\_principles.html](http://www.lgc.org/ahwahnee/h2o_principles.html).
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